

Structure

1st year			
Fall		Spring	
Courses	ECTS	Courses	ECTS
Strategic planning: From Ideas to Implementation	6	Strategic Implementation and Project Execution	6
Project management: History, Theoretical Foundation and Project Planning	9	Project Leadership: Project Teams and Group Dynamics	6
Project Leadership: Understanding of Self, Growth and Development	8	Agile project management	5
		Program and portfolio management	5
<i>Total ECTS</i>	<i>23</i>	<i>Total ECTS</i>	<i>22</i>
2nd year			
Fall		Spring	
Courses	ECTS	Courses	ECTS
Consultancy, Change and Organizational Development	6	Project ad ultimum: Scholarly article on Project Management	10
Project Negotiation, Conflict and Crisis	5	Advanced Project Simulations	3
Project and Program Accounting, Feasibility and Finance	6	PM in Diverse Cultural Settings (el)	5
Project Driven Organization and Quality Management	6	Excellence in management. - Lean management	5
<i>Total ECTS</i>	<i>23</i>	<i>Total ECTS</i>	<i>22</i>

Learning Outcomes

Upon completion of the MPM degree students will academically possess the knowledge of the:

- Theories, definitions, and concepts of the PPP management field.
- Up-to-date PPP research and research methods in management research.
- Fundamentals of individual and team coaching, mentoring and sponsorship.
- Essential standards of PPP management (IPMA/PMI/APM).
- Main factors that constitute self management, health and well-being.
- History, trends and direction in PPP management and managerial sciences.
- Appropriate venue and way of presenting research findings and scientific writing.
- Subfields of PPP management and related disciplines.
- All the diverse and effective methods used in PPP management and their pros and cons.

- Diverse methods to disseminate information.
- Research methods and use of research in PPP management.
- Methods to increase self confidence and interpersonal competences.
- The codes of ethics and professional conduct (IPMA/PMI/APM).

Upon completion of the MPM students should possess the necessary skills to:

- Evaluate critically information and claims about PPP management in its various forms.
- Apply appropriate methods and analytical procedures to answer questions in PPP managerial research.
- Identify the relevant equipment, technology, and software used in PPP management.
- Reason for, and against, intellectual claims and provide sound justifications for conclusions and conduct.
- Conduct independent research in a wide range of management sciences.
- Access and retrieve information and recognise when further evidence is needed.
- Work collaboratively with others even across disciplines and cultures.
- Work with new ideas and innovation in PPP management.
- Apply diverse and effective management methods.
- Apply diverse PPP assessment techniques in relation to the PPP objectives.
- Apply new research in the fields of PPP management.
- Demonstrate effective approaches when confronted with diverse situations and complexity.
- Apply appropriate ethics in PPP practice and research.
- Deal with problems that arise in the work of professional PPP management.
- Employ independent and creative, ethical and critical thinking.
- Measure and work with the results of measurements
- Utilise the results of measurements in the PPP planning
- Apply variety of methods to assess PPP realities.
- Organise and carry out research in the field PPP management, process, analyse and interpret data.
- Organise complex PPP undertakings.
- Deliver evidence-based information about PPP management.
- Develop new knowledge and learn new skills for PPP management, put it in an appropriate context.
- Work with professionals in such a manner that results are maximised.
- Apply relevant codes of ethics for the science and practice of PPP management (IPMA/PMI/APM).

Upon completion of the MPM degree students should possess the necessary competence to:

- Work in an independent and organised manner, set goals, and plan and implement solutions to diverse problems
- Apply the methods and procedures of management science in managerial practice.
- Teach the fundamentals in the PPP management.
- Pursue furthers managerial studies on DPM/PhD level.
- Participate actively and cooperatively in groups and take leadership roles in teams.

- Conduct original research, from initial conception of the research idea to the presentation of research reports.
- Interpret and present theoretical issues and empirical findings.
- Upon the completion of the MPM degree students will professionally be able to: Choose, define, organize, execute and close complex projects.
- Manage projects, programs and project portfolios (PPP).
- Create, build, manage and run project-oriented enterprises.
- Use fundamental methods of cognitive-behavioral psychology, positive psychology and psychoanalytical psychology for self-management.
- Deploy essential theories of social psychology and group dynamic to manage project teams.
- Identify IT solutions for projects, portfolios and programs.
- Understand the principles of agile philosophy and apply Scrum as a project management method.
- Explain and apply standards such as ISO 21500, and apply methods such as Prince 2 in an organizational context.
- Explain and apply bodies of knowledge such as IPMA's ICB and OCB and PMI's PMBok.
- Use fundamentals of interpersonal communication and executive coaching.
- Manage strategic changes in healthy, constructive and profitable ways.
- Manage complex negotiations and deal with conflict and crisis
- Use insights from anthropology, cultural studies and critical theory for managerial undertakings in diverse cultural settings.
- Make integrated decisions through ethical reflection and sustainable growth and development.